

# REQUEST FOR PROPOSALS Community Placement Plan Fiscal Year 2016-2017

North Bay Regional Center (NBRC) is a community- based, private non-profit corporation that is funded by the State of California to serve people with developmental disabilities as required by the Lanterman Developmental Disabilities Act. North Bay Regional Center is one of 21 Regional Centers throughout California serving individuals and their families who reside within Napa, Solano, and Sonoma Counties. NBRC receives funds from the Department of Developmental Services to develop a Community Placement Plan (CPP). The goal of the FY 2016-2017 CPP is to enhance services in the community to support individuals who either want to move from a state developmental center, locked mental health facility, or out- of state residence into their home community or who are at risk for admission to an institutional setting. The philosophy of the CPP is consistent with the 1999 Olmstead decision that determined that the state shall eliminate unnecessary segregation of persons with disabilities and ensure that they receive services in the most integrated setting appropriate to their needs.

Additionally, per the announcement of the 2018 closure of the Sonoma Developmental Center, NBRC is focused on developing resources for the SDC residing individuals moving into the community. NBRC will make every effort to collaborate with SDC, DDS, and the Regional Project to ensure a smooth transition to support both the residents, families, and SDC staff.

#### BE SURE TO REVIEW ALL DEAD LINE DATES—NO EXCEPTIONS WILL BE GRANTED!

Proposals submitted after the indicated time will not be considered

RFP Instructions and important dates can be found in the following pages.

#### **QUESTIONS:**

Please see TECHINICAL BRIEFING dates. You may also email: <a href="mailto:shawanc@nbrc.net">shawanc@nbrc.net</a> or call 707- 256-1187.

♣ NBRC and DDS reserves the right to withdraw this RFP and/or disqualify any proposal which does not adhere to the RFP guidelines.

#### **DEFINITIONS PAGE:**

- ARF: Adult Residential Facility is licensed by CCL to serve individuals ages 18-59 licensed to serve individuals ages 60 and up
- > ARFPSHN: Adult Residential Facility for Persons with Special Health Care Needs
- RCFE: Residential Care Facility for the Elderly
- > SRF: Specialized Residential Facility
- **EBSH**: Enhanced Behavioral Supports Home
- CCL: Community Care Licensing
- > DSS: Department of Social Services; CCL is a department of DSS
- > **DDS**: Department of Developmental Services
- CSSD: Crisis Services Step Down
- Housing Non-Profit Organization (NPO)

North Bay Regional Center will contract with an established non-profit housing agency to develop permanent housing through the "Buy It Once Model", where NPO's purchase residential property that will be used exclusively by Regional Center consumers in perpetuity.

#### > SERVICE PROVIDERS:

NBRC will contract with Service Providers to provide residential care in the home owned by the Housing NPO.

\*Service Providers of day programs will develop the program site independently of the Housing NPO.

#### RFP INSTRUCTIONS

The following must be submitted in order to be considered a complete application packet:

#### **Application Packet Guidelines:**

- ✓ All Application Packets must be complete for consideration by the RFP Review Committee.
- Any application that does not adhere to the format guidelines or informational content will not proceed in the screening process.
- ✓ Submit 15 collated and stapled RFP proposal packets to the Napa office
- ✓ RFP packets can be submitted beginning October 19, 2016 through November 14, 2016
- RFP packets can be mailed or hand delivered to 610 Airpark Road Napa, CA 94558
- RFP packets that are faxed or emailed will not be accepted.

#### **Application Packet Checklist:**

- 1. Cover Sheet (one page maximum; please use attached form)
- 2. Project Description (maximum of three pages)
  - a) Name of administrator
  - b) Name/titles of consultants and how they will be used
  - c) Description of services to be provided
  - d) Where and how the services will be provided
  - e) Unique features of the program
  - f) Description of how consumers will benefit
  - g) Milestones of project deliverables
- 3. Budget Information (please use attached forms and/ or on line monthly excel budget sheet )
  - a) Start-up Budget
  - b) Monthly Budget
- 4. Proposed Weekly Staff Schedule (please use attached form)
  - a) For residential facilities only
- 5. Applicant(s) Information

Resumes with detailed description of experience with target population (e.g. types/service levels of programs and position in each program). Please include resumes of applicant(s), administrator(s), and consultants. Please do not attach copies of awards, certificates of training or degrees.

- 6. <u>Supplemental Narrative:</u> Please address both points below in one page (this page is not counted towards the 3 page limit requirement on your project description)
  - a) What plans do you have in place to balance the future project(s) with NBRC and your current job and/or existing responsibilities? (maximum 1 page)
  - b) Please provide a statement to address your ability to meet Community Care Licensing fiscal requirements. Please use attached Financial Statement Form.

#### Assumptions and Agreements

- ✓ Proposals will not be returned to the submitter. NBRC reserves the right to dismiss any proposal if it does not meet the criteria established in this RFP.
- ✓ Applicants applying to more than one project must submit separate proposals for each project.

#### **RFP Q&A Information**

Explanation of RFP Process and Timelines		
Technical Briefing Meeting	THIS RFP HAS BEEN EXTENDED TO 11/14/16	
	All schedueled Technical Briefing Meeting dates have past. A copy of the Technical Briefing Power Point Presentation has been placed on the website.	

#### If you are selected for an interview

> Announcement of those proposals moving to interview phase:

Due to the high number of projects to be developed proposals will be reviewed as soon as they are received. Qualifying applicants will be contacted and invited in to interview on selected interview dates listed below.

Interviews	Interviews will be held in the Napa office on the following dates:
	12/01/16-12/02/16
	Interview times begin @ 10:00am and will be scheduled throughout the day
	*Please SAVE THE DATES AND TIME SLOTS (Slated above) *If you are scheduled for an interview please be prepared to accept your selected interview appointment

#### **EVALUATION OF PROPOSALS**

Proposals will be evaluated and graded on a scoring system by a committee consisting of individuals who do not have a conflict of interest with the projects. The committee may include individuals supported by North Bay Regional Center (NBRC) and members of their family, NBRC staff and employees of the Regional Project at Sonoma Developmental Center.

The scoring of proposals will be based on the providers' ability to appropriately address:

- 1. The administrator and consultant's successful record of providing services for at least two years with the target population.
- 2. Organizational structure demonstrates the ability to closely develop and administer services within the local area.
- 3. Proposed service corresponds to the needs identified in the Request for Proposals and to the population to be served. Entry criteria are specified and demonstrate an awareness of the needs of the target population.
- 4. Skills to be taught to consumers are explicitly stated. Curriculum content and methods promote community integration and increased independence for consumers. A commitment to individualized programming is evident.
- 5. Programming/ teaching methods are clearly identified, clinically sound, and reflect consumer choice.
- 6. Timetable of objectives clearly identifies the steps involved in obtaining licensure, certification and vendorization, as needed. Objectives of the proposal are in sequence, measurable, time-limited, and achievable within one year of being awarded the project.

7.

- Projected start-up budget is specific and realistic.
- On-going operating costs are explicit and realistic.

Board members and employees of regional centers are prohibited from submitting proposals. Refer to Title 17 regulations, Section 54314 for a complete list of ineligible applicants.

# Application Package(s) will only be accepted At the Napa Office:

Accepting RFP	October 19, 2016 through November 14, 2016 by 5pm
packages	

North Bay Regional Center 610 AirPark Road Napa, Ca 94558

ATTN: Community Resource Development

Project 1	6/17 # 1-3	(3) Specialized Residential Facility (SRF) SECURED PERIMETER
Services to be provided:		Residential treatment for individuals (ages 18-59)
		PLEASE NOTE: All three projects may include all of the following and/or specific needs
		surrounding: Forensic Involvement—Substance Use Disorder and Psychiatric and
		Mental Health Services
Service A		Solano County
	n to be served	5 persons for each home, non-ambulatory with private rooms
Start-up I		\$200,000 for each home
	sement rate: Provider:	Rates Negotiable
		this contine provider will:
The exp	ectation is that t	his service provider will:
	Develop a specia	alized residential treatment facility with a comprehensive program for individuals who
	require a highly s	structured environment providing intensive training and support while navigating the legal
	system.	
		administrator who has expertise in managing services for persons with developmental
		rill hire qualified program manager(s) to develop comprehensive training and support
		the needs of residents who must comply with court orders and legal procedures.
		lement a full scope competency evaluation and training program taught by qualified
	trainers.	
		alified staff to assist and accompany residents to court and legal meetings.
	Develop and implement a structured program to support residents with mental health conditions and	
	facilitate them in receiving treatment, including group therapy using program consultants.	
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	environment where residents can maintain their sobriety and recovery practices.  Coordinate resident's health care services including: medical, mental health and dental services utilizing	
	their insurance benefits.	
		ent, self-injury, physical aggression, and property destruction.
		ulum to teach essential daily life skills to support residents in their transition to a less
	restrictive community setting.	
	persons with developmental disabilities including those who are non-readers.	
	, , , , , , , , , , , , , , , , , , , ,	
□ Collaborate with the client ID team to assure smooth transition for individuals entering the treatment		
		s or locked facilities.
		supervise a team of specialized consultants including, but not limited to: a psychologist,
		st, nutritionist, RN and LCSW.  on-centered planning, community access and normalization, including vocational
	opportunities.	on-centered planning, community access and normalization, including vocational
	• •	ff to facilitate and support residents.
	•	tain skilled staff who understand the resident population and who communicate effectively
	with residents, service professionals and members of the community.	
		taff competitive wages.
		relationships with NBRC, day/work programs, and community resources.
	Be licensed by C	CL, a division of the Department of Social Services (DSS) as an Adult Residential Facility
	(ARF).	
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\*\*Property for project is in process of being acquired by Brilliant Corners NPO\*\*\*

□ Collaborate with the Housing Non-Profit Organization (NPO) regarding the selected home site which will

have a delayed egress system and a secured perimeter.

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Project 16/17 # 4	Children's Crisis Services Residential Home	
Services to be provided:	Residential short term crisis home for children up to age 18	
Service Area:	Napa, Solano or Sonoma County	
Population to be served	2 Individuals ambulatory and non-ambulatory with private rooms	
Start-up Funding:	\$200,000	
Reimbursement rate:	Rates Negotiable	

The expectation is that this service provider will:

- Develop a highly structured environment to serve children with behavioral challenges such as physical and verbal aggression, property destruction, self-injury, dual diagnosis, sexualized behaviors, AWOL.
- □ Be a short term crisis facility with the ability to stabilize children with challenging needs and assist in transitioning them to a less restrictive environment.
- Provide qualified staff to oversee medication management and stabilization.
- □ Be able to meet the care needs of children who may be non-ambulatory and who may have self-care needs.
- Be able to coordinate children's educational needs while in the home.
- Be able to develop positive relationships with NBRC, families, schools, county programs and other community resources.
- □ Coordinate and supervise a team of specialized consultants including, but not limited to: a psychologist, BCBA, RN/LVN, psychiatrist, nutritionist, recreational therapist, LCSW, occupational therapist.
- □ Administrator to work closely with consultants to develop and implement behavior plans and mental health treatment plans.
- Administrator shall also provide on-going training for staff in understanding and implementing plans.
- ☐ Hire qualified trained staff who can communicate clearly with residents, service professionals and members of the community.
- ☐ Emphasize person-centered planning, community access and normalization.
- □ Have knowledge and be able to access generic resources as needed in the community.
- □ Be licensed by CCL, a division of the Department of Social Services (DSS) as a Children's Group Home for up children up to age 18.
- ☐ This home is a joint project between NBRC and Alta Regional Center
- Be located at a site approved by NBRC

Project 16/17 # 7	Day Program for Employment Discovery	
Services to be provided:	Day programming and vocational opportunities for individuals (ages 18-59) with developmental disabilities	
Service Area:	Napa, Solano, or Sonoma County	
Population to be served	30 individuals, ambulatory and non-ambulatory	
Start-up Funding:	art-up Funding: \$150,000	
Reimbursement rate: Rates Negotiable		
The expectation is that this service provider will:		
<ul> <li>Provide employment discovery services to individuals deflecting from and exiting locked facilities.</li> </ul>		
□ Provide assistance and supervision to those who have moderate to full self-care needs.		

- Provide supportive habilitation services which consist of any appropriate combination of the following components: personal safety practice training, housekeeping maintenance skills training development, and including, but not limited to health & hygiene maintenance skills development.
- Provide opportunities for consumers to develop interpersonal and communication skills through self-advocacy training, peer vocational counseling and peer club participation.
- Orient and prepare individuals for referral to the Department of Rehabilitation for vocational rehabilitation program services
- Provide opportunities for consumers to develop interpersonal and communicative skills through self-advocacy training, peer vocational counseling and peer club participation.
- Hire competent, trained staff who communicate effectively with program participants, family members, service professionals and members of the community.
- Develop positive relationships with program participants, family members, residential providers, community members and Regional Center staff.
- Provide licensed behavioral consultation per Individual Service Planning and coordination.
- □ Provide enhanced staffing and supervision.
- □ Assess job skills and develop goals for individuals served using a person-centered planning process.
- □ Access generic resources in the community.
- Identify and license a program site that is approved by NBRC.
- Pay direct care staff competitive wages.

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ne ex	xpectation is that this service provider will:
	Provide a highly structured environment to serve individuals with developmental disabilities who may have nursing needs with challenging behaviors needs; e.g. self- injury, physical aggression, verbal outbursts
	Provider will, in time, be expected to obtain licensing for RCFE so that residents can age in place
	Provide 24-hour care to individuals served by the regional center who require intensive services and supports due to challenging behaviors that cannot be managed in a community setting without the availability of enhanced behavioral services and supports
	Emphasize person-centered planning, community access, and normalization.
	Work collaboratively with family members, Sonoma Developmental Center staff, Regional Center Staff and DDS/ DSS to transition individuals into the community and adhere to forthcoming regulations per the EBSH model.
	Coordinate and supervise a team of specialized consultants including but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist, physical therapist, Registered Nurse (RN), and Licensed Vocational Nurse (LVN).
	Hire competent trained staff who can communicate effectively with residents, service professionals and members of the community, as well as carry out expectations guided by EBSH regulations.
	Provider responsible to have staff trained as registered behavior technicians with 40 hour classes and staff time prior to working with individuals exiting SDC
	Provide additional staffing supervision, facility characteristics, or other services and supports to address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an ARF.
	Provide a nursing staff (e.g. Registered Nurse or License Vocational Nurse) to evaluate residents who may have nursing needs.
	Pay direct care staff competitive wages.
	Become vendored to provide transportation to and from day program/vocation.
	Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF).
	Provide services in the site established by the housing Non-Profit Organization (NPO).

\*\*Property for project is in process of being acquired by Brilliant Corners NPO\*\*

Project 16/17 # 9	Enhanced Behavioral Supports Home (EBSH)
Services to be provided:	To provide residential care to individuals (ages 18-59) who may also have Nursing needs
Service Area:	Napa, Solano or Sonoma County
Population to be served	4 individuals; ambulatory and non-ambulatory with private rooms
Start-up Funding:	\$150,000
Reimbursement rate:	Rates Negotiable

The expectation is that this service provider will:

- □ Provide a highly structured environment to serve individuals with developmental disabilities who may have nursing needs with challenging behaviors needs; e.g. self- injury, physical aggression, verbal outbursts
- □ Provider will, in time, be expected to obtain licensing for RCFE so that residents can age in place
- Provide 24-hour care to individuals served by the regional center who require intensive services and supports
  due to challenging behaviors that cannot be managed in a community setting without the availability of
  enhanced behavioral services and supports
- □ Emphasize person-centered planning, community access, and normalization.
- Work collaboratively with family members, Sonoma Developmental Center staff, Regional Center Staff and DDS/ DSS to transition individuals into the community and adhere to forthcoming regulations per the EBSH model.
- Coordinate and supervise a team of specialized consultants including but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist, physical therapist, Registered Nurse (RN), and Licensed Vocational Nurse (LVN).
- □ Hire competent trained staff who can communicate effectively with residents, service professionals and members of the community, as well as carry out expectations guided by EBSH regulations.
- □ Provider responsible to have staff trained as registered behavior technicians with 40 hour classes and staff time prior to working with individuals exiting SDC
- □ Provide additional staffing supervision, facility characteristics, or other services and supports to address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an ARF.
- □ Provide a nursing staff e.g. Registered Nurse or License Vocational Nurse (LVN) to evaluate residents who may have nursing needs
- Pay direct care staff competitive wages.
- □ Become vendored to provide transportation to and from day program/vocation.
- Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF).
- Provide services in the site established by the housing Non-Profit Organization (NPO).

Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$300,000
Start-up Funding Rehabilitation	\$350,000

- Work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including forthcoming EBSH regulations.
- > Ensure that all homes will be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- Design the home with common areas that promote interaction.
- > Design the home to have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- > Design the home to have a kitchen that is accessible at all times.
- Design the home so that is has private spaces where residents can visit with family and friends.
- > Design the home so it has a private yard or outdoor space for individuals to access and use for leisure activities such as relaxing, socializing, and physical fitness.
- > Design the yard or outdoor space with resident safety in mind.
- > Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project 16/17 # 10	Enhanced Behavioral Supports Home (EBSH)
Services to be provided:	To provide residential care to individuals (ages 18-59) who may also have Nursing needs
Service Area:	Napa, Solano or Sonoma County
Population to be served	4 persons non-ambulatory with private rooms
Start-up Funding:	\$150,000
Reimbursement rate:	Rates Negotiable

The expectation is that this service provider will:

- □ Provide a highly structured environment to serve individuals with developmental disabilities who may have nursing needs with challenging behaviors needs; e.g. self- injury, physical aggression, verbal outbursts
- Provider will, in time, be expected to obtain licensing for RCFE so that residents can age in place
- □ Provide 24-hour care to individuals served by the regional center who require intensive services and supports due to challenging behaviors that cannot be managed in a community setting without the availability of enhanced behavioral services and supports
- □ Emphasize person-centered planning, community access, and normalization.
- □ Work collaboratively with family members, Sonoma Developmental Center staff, Regional Center Staff and DDS/ DSS to transition individuals into the community and adhere to regulations per the EBSH model.
- □ Coordinate and supervise a team of specialized consultants including but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist, physical therapist, Registered Nurse (RN), and Licensed Vocational Nurse (LVN).
- □ Hire competent trained staff who can communicate effectively with residents, service professionals and members of the community, as well as carry out expectations guided by EBSH regulations.
- □ Provider responsible to have staff trained as registered behavior technicians with 40 hour classes and staff time prior to working with individuals exiting SDC.
- □ Provide additional staffing supervision, facility characteristics, or other services and supports to address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an ARF.
- □ Registered Nurse (RN) or Licensed Vocational Nurse (LVN) required to be on staff full time to evaluate residents who may have nursing needs in addition to consultants.
- Pay direct care staff competitive wages.
- □ Become vendored to provide transportation to and from day program/vocation.
- □ Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF)
- Provide services in the site established by the housing Non-Profit Organization (NPO).

Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$300,000
Start-up Funding Rehabilitation	\$350,000

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including EBSH regulations.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project 16/17 # 12	Customized Durable Medical Equipment Services	
Services to be provided:	Mobile durable medical equipment assessment, customization and repair	
Service Area:	Sonoma, Solano, and Napa Counties	
Start-up Funding:	\$300,000	
Reimbursement rate:	Mobile Self Contained Wheelchair Assessment, Fabrication and Repair Van Service	

The expectation is that this service provider will:

- □ Have a Program Director: Licensed Occupational Therapist (preferred) with expertise in working with individuals with developmental disabilities
- Program Director is highly encouraged to partner with skilled technician / mechanic that may have experience with durable medical equipment assessment, custom fabrication and repair or a relatable field
- □ Purchase and customize a self-contained mobile assessment and fabrication van for outreach to individuals living in Sonoma, Solano and Napa Counties.
- Provide seating system assessment and provision for individuals who are non-ambulatory.
- □ Travel to individuals to assess and complete needed repairs and / or upgrades in a timely manner.
- □ Comply with Medi Cal / Medi Care/ or private insurance claim procedures in tandem with Regional Center billing processes
- □ Work collaboratively and communicate with family members, Developmental Center staff, service providers and regional center staff.

Project 16/17 # 13 Specialized Residential Facility (SRF)	
Services to be provided:	To provide residential care to individuals (ages 18-59) with Maladaptive Behaviors
Service Area: Napa, Solano or Sonoma County	
Population to be served	4 persons non-ambulatory (private rooms)
Start-up Funding:	\$50,000
Reimbursement rate: Rates Negotiable	

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art-up Funding:		\$50,000		
eimbursement rate:		Rates Negotiable		
ne (	e expectation is that this service provider will:			
		ator with expertise in working with severe maladaptive behaviors and mental health		
	diagnoses			
		e, be expected to obtain licensing for RCFE so that residents can age in place		
	0,	ructured environment to serve individuals with developmental disabilities with maladaptive		
		e.g. self- injury, physical aggression and verbal outbursts.		
		of individuals with developmental disabilities who may have sensory impairments and/or		
		y with self-care needs		
		ly with family members and Sonoma Developmental Center staff to transition individuals		
	into the community			
		elationships with NBRC, day programs and community resources.		
		pervise a team of specialized consultants including, but not limited to: a		
		d Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational		
		therapist, Registered Nurse (RN) and Licensed Vocational Nurse (LVN).		
	<ul> <li>Hire competent, tra of the community.</li> </ul>	ained staff who communicate effectively with residents, service professionals and members		
	-	experience working with individuals with developmental disabilities with		
_	maladaptive behav	· · · · · · · · · · · · · · · · · · ·		
	•	ff a competitive wage.		
	-	-centered planning, community access and normalization.		
	□ Be licensed and vendored to serve 4 individuals.			
	Be vendored to pro	ovide transportation for residents to and from day program/vocation.		
	Be licensed by CC	L, a division of the Department of Social Services (DSS) as an Adult Residential Facility		
	(ARF).	ng location of the residential home to be developed in either Napa, Solano or Sonoma		
_	County.	ig location of the residential nome to be developed in eliner Mapa, Solatio of Solioma		
	-	the site established by the Housing Non-Profit Organization.		

\*\*Property for project is in process of being acquired by Brilliant Corners NPO\*\*

Project 16/17 # 14 Enhanced Behavioral Supports Home (EBSH)	
Services to be provided: To provide residential care to individuals ages 18-59	
Service Area: Napa, Solano, or Sonoma County	
Population to be served 4 individuals; ambulatory and non-ambulatory with private rooms	
Start-up Funding: \$150,000	
Reimbursement rate: Rates Negotiable	

The expectation is that this service provider will:

- □ Provider will, in time, be expected to obtain licensing for RCFE so that residents can age in place
- □ Provide a highly structured environment to serve individuals with developmental disabilities with challenging behaviors needs; e.g. self- injury, physical aggression, verbal outbursts, and AWOL behaviors.
- □ Provide 24-hour care to individuals served by the regional center who require intensive services and supports due to challenging behaviors that cannot be managed in a community setting without the availability of enhanced behavioral services and supports.
- □ Emphasize person-centered planning, community access, and normalization.
- □ Work collaboratively with family members, Sonoma Developmental Center staff, Regional Center Staff and DDS/ DSS to transition individuals into the community and adhere to forthcoming regulations per the EBSH model.
- □ Coordinate and supervise a team of specialized consultants including but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist, physical therapist,
- □ Hire competent trained staff who can communicate effectively with residents, service professionals and members of the community, as well as carry out expectations guided by EBSH regulations.
- □ Provider responsible to have staff trained as registered behavior technicians with 40 hour classes and staff time prior to working with individuals exiting SDC
- □ Provide additional staffing supervision, facility characteristics, or other services and supports to address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an ARF.
- Pay direct care staff competitive wages.
- Develop positive relationships with NBRC, day programs and community resources.
- □ Access generic resources in the community.
- □ Be licensed and vendored to serve 4 individuals.
- □ Be vendored to provide transportation for residents to and from day program/vocation.
- □ Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF).
- Be flexible regarding location of the residential home to be developed in either Napa, Solano or Sonoma County.
- Provide services in the site established by the Housing Non-Profit Organization.

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Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$300,000
Start-up Funding Rehabilitation	\$350,000

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- ➤ Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project 16/17 # 15 Enhanced Behavioral Supports Home (EBSH)	
Services to be provided:	To provide residential care to individuals ages 18-59
Service Area: Napa, Solano or Sonoma County	
Population to be served	4 persons non-ambulatory with private rooms
Start-up Funding: \$150,000	
Reimbursement rate: Rates Negotiable	
Service Provider:	

The expectation is that this service provider will:

- □ Provide a highly structured environment to serve individuals with developmental disabilities with challenging behaviors needs; e.g. self- injury, physical aggression, verbal outbursts, and AWOL behaviors.
- □ Provide 24-hour care to individuals served by the regional center who require intensive services and supports due to challenging behaviors that cannot be managed in a community setting without the availability of enhanced behavioral services and supports.
- □ Emphasize person-centered planning, community access, and normalization.
- □ Work collaboratively with family members, Sonoma Developmental Center staff, Regional Center Staff and DDS/ DSS to transition individuals into the community and adhere to forthcoming regulations per the EBSH model.
- □ Coordinate and supervise a team of specialized consultants including but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist and physical therapist.
- □ Hire competent trained staff who can communicate effectively with residents, service professionals and members of the community, as well as carry out expectations guided by EBSH regulations.
- □ Provider responsible to have staff trained as registered behavior technicians with 40 hour classes and staff time prior to working with individuals exiting SDC.
- □ Provide additional staffing supervision, facility characteristics, or other services and supports to address a consumer's challenging behaviors, which are beyond what is typically available in other community facilities licensed as an ARF.
- □ Pay direct care staff competitive wages.
- Develop positive relationships with NBRC, day programs and community resources.
- □ Access generic resources in the community.
- Be licensed and vendored to serve 4 individuals.
- □ Be vendored to provide transportation for residents to and from day program/vocation.
- Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF).
- Be flexible regarding location of the residential home to be developed in either Napa, Solano or Sonoma County.
- Provide services in the site established by the Housing Non-Profit Organization.

Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$300,000
Start-up Funding Rehabilitation	\$350,000
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#### **Housing Non-Profit Organization (NPO)**

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including forth coming EBSH regulations.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project 16/17 # 17	roject 16/17 # 17   Specialized Residential Facility (SRF)	
Services to be provided: To provide residential care to individuals (ages 18-59) with Maladaptive Behaviors		
Service Area: Napa, Solano or Sonoma County		
Population to be served: 4 persons non-ambulatory with private rooms		
Start-up Funding: \$100,000		
Reimbursement rate:	: Rates Negotiable	

The expectation is that this service provider will:

Have an administrator with expertise in working with severe maladaptive behaviors and mental health
diagnoses

- Provider will, in time, be expected to obtain licensing for RCFE so that residents can age in place
- □ Provide a highly structured environment to serve individuals with developmental disabilities with challenging behaviors needs; e.g. self- injury, physical aggression and verbal outbursts.
- □ Address the needs of individuals with developmental disabilities who may have sensory impairments and/or are non-ambulatory with self-care needs
- □ Work collaboratively with family members and Sonoma Developmental Center staff to transition individuals into the community.
- Develop positive relationships with NBRC, day programs and community resources.
- □ Coordinate and supervise a team of specialized consultants including, but not limited to: a psychologist, Board Certified Behavioral Analyst (BCBA), psychiatrist, nutritionist, occupational therapist, physical therapist, Registered Nurse (RN) and Licensed Vocational Nurse (LVN).
- ☐ Hire competent, trained staff who communicate effectively with residents, service professionals and members of the community.
- ☐ Hire staff that have experience working with individuals with developmental disabilities with severe maladaptive behaviors, mental health diagnoses
- □ Pay direct care staff a competitive wage.
- □ Emphasize person-centered planning, community access and normalization.
- Access generic resources in the community.
- □ Be licensed and vendored to serve 4 individuals.
- □ Be vendored to provide transportation for residents to and from day program/vocation.
- □ Be licensed by CCL, a division of the Department of Social Services (DSS) as an Adult Residential Facility (ARF).
- □ Be flexible regarding location of the residential home to be developed in either Napa, Solano or Sonoma County.
- □ Provide services in the site established by the Housing Non-Profit Organization.

Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$300,000
Start-up Funding Rehabilitation	\$350,000

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing quidelines.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- ➤ Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- > Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Ac	Housing Non-Profit Organization to Develop a 5- bed home for: Adult Residential Facility for Persons with Special Health Care Needs (ARFPSHN) with Behaviors	
Housing Non-Profit Organization (NPO)		To purchase and modify homes for individuals
Start-up Funding Acquisition		\$300,000
Start-up Funding Rehabilitation		\$350,000

The expectation is that this Housing NPO will:

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines and ARFPSHN requirements/ features such as generator and tracking systems.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- > Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 5 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.

Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

# REQUEST FOR PROPOSALS FOR: ADDITIONAL HOUSING PROJECTS

Please refer to RFP instructions to submit a proposal for housing projects

g projection				
Housing Non-Profit Organization to Develop a 4- bed home for Women with				
Mental Health Diagnoses				
To purchase and modify homes for individuals				
\$200,000				
\$150,000				

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including forth coming EBSH regulations.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project: 1516-3	Housing Non-Profit Organization to Develop a 4 bed EBSH (PICA) home		
Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals		
Start-up Funding Acquisition	\$250,000		
Start-up Funding Rehabilitation	\$300,000		

The expectation is that this Housing NPO will:

- ➤ Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including forth coming EBSH regulations.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project: 1516-5	Housing Non-Profit Organization to Develop a 4 bed Residential Care Facilities for the Elderly Home (RCFE) with Maladaptive Behaviors and Nursing needs
Housing Non-Profit Organization (NPO)	To purchase and modify homes for individuals
Start-up Funding Acquisition	\$200,000
Start-up Funding Rehabilitation	\$150,000

The expectation is that this Housing NPO will:

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project : 1516-6	Housing Non-Profit Organization to Develop a 4 bed Forensic (SRF) home			
Start-up Funding Acquisition	\$200,000			
Start-up Funding Rehabilitation	\$100,000			

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- Home shall be designed with common areas that promote interaction.
- > Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project : 1516-14	Housing Non-Profit Organization to Develop a 4 bed Residential Facility for Individuals with Maladaptive Behaviors (SRF) home
Start-up Funding Acquisition	\$200,000
Start-up Funding Rehabilitation	\$150,000

The expectation is that this Housing NPO will:

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- Home shall be designed with common areas that promote interaction.
- Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider(s) that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project : 1516-16	Housing Non-Profit Organization to Develop a 4 bed Residential Facility for Individuals with Mild Behaviors (SRF) home
Start-up Funding Acquisition	\$200,000
Start-up Funding Rehabilitation	\$150,000

The expectation is that this Housing NPO will:

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines.
- All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- Home shall be designed to have kitchen access at all times.
- Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- Housing NPO responsible to lease to the service provider(s) that has been selected through a separate RFP process to serve individuals referred from the regional center.

Project : 1516-23	Housing Non-Profit Organization to Develop a 4 bed Residential home (EBSH)			
	with Nursing			
Start-up Funding Acquisition	\$250,000			
Start-up Funding Rehabilitation	\$300,000			

- Required to work with Regional Center to locate and agree upon site selection and modifications, as well as adhere to Department of Developmental Services (DDS) and Community Placement Plan (CPP) housing guidelines, including forth coming EBSH regulations.
- > All homes to be modified per RCFE licensure so individuals may age in place, i.e. all bedrooms to be non-ambulatory.
- ➤ Home shall be designed with common areas that promote interaction.
- Home shall have private bedrooms for 4 individuals that allow for storage of personal items and décor.
- ➤ Home shall be designed to have kitchen access at all times.
- ➤ Home shall have private space to visit with family and friends.
- Home shall have private yard or outdoor space for individuals to include safety precautions for outside relaxing, socializing, and physical fitness.
- > Housing NPO responsible to lease to the service provider that has been selected through a separate RFP process to serve individuals referred from the regional center.

## North Bay Regional Center 2016/2017 Community Placement Plan Request for Proposal

## **COVER SHEET**

Project Number/ Description	
Contact Name:	
Address:	
Email Address:	
Contact Number:	
Fax Number:	

FACILITY:	:		SIZ		SIZE:	ARM LEVEL:	
Hours	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
12:00 a.m.							
1:00 a.m.							
2:00 a.m.							
3:00 a.m.							
4:00 a.m.							
5:00 a.m.							
6:00 a.m.							
7:00 a.m.							

8:00 a.m.

9:00 a.m.

10:00 a.m.

11:00 a.m.

12:00 p.m.

1:00 p.m.

2:00 p.m.

3:00 p.m.

4:00 p.m.

5:00 p.m.

6:00 p.m.

7:00 p.m.

8:00 p.m.

9:00 p.m.

10:00 p.m.

11:00 p.m.

Total DSP Hours

Total lead Hours

Administrator

Total Staffing hours

List Direct Care Staff using letters A, B, C, D, E, F, Q (below). Complete the schedule (above) showing the corresponding letter of each staff on duty for each hour of each day.

Enter the total amount of hours for each staff:				
A.	D.	Administrator (Q):		
B.	E.			
C.	F.			

## Start-Up Budget

START UP BUDGET PROJECT NAME	PROJECT NAME
LINE ITEMS	PROPOSED AMOUNT TO SPEND
PROGRAM SUPPLIES AND EQUIPEMENT/ FURNISHING	\$
RENT	\$
STAFF TRAINING	\$
CONSULTING	\$
VAN LEASE DEPOSIT	\$
INSURANCE	\$
	\$
	\$
	\$
	\$
	\$

Staff Salaries	Hourly Rate	RESIDENTIAL Staffing Schedule hours	RESIDENTIAL Average weeks in a month (4.33)	Total Budget	DAY PROGRAM STAFFING # OF Full Time Employee (FTE)	DAY PROGRAM Average days per month ( 23 days)	Total Budget
	Α	В	C = 4.33		D	E = 23	
			For Residential multiple A x B x C= total budget			For Day Program multiple A x D x E= total budget	
Lead Staff			4.33			23	
DSP			4.33			23	
			4.33			23	
			4.33			23	
			4.33			23	
			4.33			23	
Administrator / Program Director			4.33			23	
	,		Staff Salaries Total				

Employer Payroll Taxes Federal	Total Budget		Budget Narrative
Social Security	%		
Medicare	%		
FUTA (Federal Unemployment Tax)	%		
<b>Employer Payroll Taxes - Sta</b>	ate		
SUI (CA State Unemployment Ins.)	%		
SDI (CA State Disability Ins.)	%		
ETT (CA Employment Training Tax)	%		
Mandatory Sick leave	%		
Workers Compensation	%		
Relief Factor - Percentage			
Benefits			
Health			
Dental			
Retirement			
Other Staffing			
Direct Service Staff Training			
Direct Staff Recruitment Costs (advertising,			
background checks, etc.)			
Other			
Total Staffing Costs			

Total Consulting fees  Transportation For lease of facility van for participant's medical appointments; community outsing: fuel; etc., (exclude transportation to day programs)  Insurance General Liability Vehicle Other (detail typs in Explanation colum) Explanation colum) Explanation colum) Explanation colum) Explanation colum) Explanation colum) Explanation column  Explanation colum	Consulting fees	Hourly Rate	Total Budget	Budget Narrative
Transportation For lease of facility van for participant's medical appointments; community outing; fuel; etc. (exclude transportation to day programs)  Insurance General Liability Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs Lease/Mortgage Cost Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Supplies Household and Program Supplies Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Staff Travel Other TOTAL DRECT SERVICE  ADMINISTRATIVE SERVICES				Ĭ.
Transportation For lease of facility van for participant's medical appointments; community outing; fuel; etc. (exclude transportation to day programs)  Insurance General Liability Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs Lease/Mortgage Cost Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Supplies Household and Program Supplies Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Staff Travel Other TOTAL DRECT SERVICE  ADMINISTRATIVE SERVICES				
Transportation For lease of facility van for participant's medical appointments; community outing; fuel; etc. (exclude transportation to day programs)  Insurance General Liability Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs Lease/Mortgage Cost Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Supplies Household and Program Supplies Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Staff Travel Other TOTAL DRECT SERVICE  ADMINISTRATIVE SERVICES				
Transportation For lease of facility van for participant's medical appointments; community outing; fuel; etc. (exclude transportation to day programs)  Insurance General Liability Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs Lease/Mortgage Cost Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Littlinies (gas, electricity, water, sewer) Supplies Household and Program Supplies Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Staff Travel Other TOTAL DRECT SERVICE  ADMINISTRATIVE SERVICES				
For lease of facility van for participants medical appointments: community outing, fuel, etc. (exclude transportation to day programs)  Insurance  General Lability  Vehicle  Other (detail type in Explanation column)  Lease & Other Property Related Costs  Lease/Mortgage Cost  Utilities (gas, electricity, water, sewer)  License Renewal Costs  Miscellaneous Expenses  Household and Program Supplies  Medical Equipment and Supplies  Medical Equipment and Supplies  Supplies Dietary (groceries, cooking supplies, etc.)  Communication (cell phones, pagers, etc direct service only)  Subscriptions & Dues  Staff Travel  Other  TOTAL DIRECT SERVICES  TOTAL ADMINISTRATIVE SERVICES	Total Consulting fees			
participant's medical appointments; community outing; fuel; etc. (exclude transportation to day programs)  Insurance  General Liability  Vehicle  Other (detail type in Explanation column)  Explanation column)  Explanation column  Explanation colu	Transportation			
General Liability Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs  Lease/Mortgage Cost Utilities (gas, electricity, water, sewer) License Renewal Costs  Miscellaneous Expenses Household and Program Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Subscriptions & Dues Staff Travel Other TOTAL DIRECT SERVICE COSTS	For lease of facility van for participant's medical appointments; community outing; fuel; etc. (exclude transportation to day			
Vehicle Other (detail type in Explanation column) Lease & Other Property Related Costs  Lease/Mortgage Cost Utilities (gas, electricity, water, sewer) License Renewal Costs  Miscellaneous Expenses Household and Program Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Stubscriptions & Dues Staff Travel Other TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	Insurance			
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Explanation column) Lease & Other Property Related Costs  Lease/Mortgage Cost Utilities (gas, electricity, water, sewer) License Renewal Costs  Miscellaneous Expenses Household and Program Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pages, etc direct service only) Subscriptions & Dues Staff Travel Other  TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	Vehicle			
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Utilities (gas, electricity, water, sewer)  License Renewal Costs  Miscellaneous Expenses Household and Program Supplies Medical Equipment and Supplies Dietary (groceries, cooking supplies, specialized diets, etc.) Communication (cell phones, pagers, etc direct service only) Subscriptions & Dues Staff Travel Other TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS				
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Supplies  Medical Equipment and Supplies  Dietary (groceries, cooking supplies, specialized diets, etc.)  Communication (cell phones, pagers, etc direct service only)  Subscriptions & Dues  Staff Travel  Other  TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE  COSTS				
Supplies Dietary (groceries, cooking supplies, specialized diets, etc.)  Communication (cell phones, pagers, etc direct service only)  Subscriptions & Dues  Staff Travel  Other  TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	Supplies			
supplies, specialized diets, etc.)  Communication (cell phones, pagers, etc direct service only)  Subscriptions & Dues  Staff Travel  Other  TOTAL DIRECT SERVICE  COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE  COSTS	Supplies			
phones, pagers, etc direct service only)  Subscriptions & Dues  Staff Travel  Other  TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	supplies, specialized diets, etc.)			
Staff Travel Other TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	phones, pagers, etc direct			
Other TOTAL DIRECT SERVICE COSTS  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	Subscriptions & Dues			
TOTAL DIRECT SERVICE  ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS	Staff Travel			
ADMINISTRATIVE SERVICES  TOTAL ADMINISTRATIVE COSTS				
TOTAL ADMINISTRATIVE COSTS				
COSTS	ADMINISTRATIVE SERVICE	:S		
COSTS				
TOTAL BUDGET				
	TOTAL BUDGET			

### **Financial Statement**

Current Assets	
Cash in Banks	\$
Accounts Receivable	\$
Notes Receivable	\$
Equipment / Vehicles	\$
Inventories	\$
Deposits / Prepaid Expenses	\$
Life Insurance (Cash Value)	\$
Investment Securities (Stocks and	\$
Fixed Assets	
Building and or / Structures	\$
Long Term Investments	\$
Potential Judgments and Liens	\$
Current Liabilities	
Accounts Payable	\$
Notes Payable (Current Portion)	\$
Taxes Payable	\$
Long- Term Liabilities	\$
Notes/ Contracts	\$
Real estate Mortgages	\$
Other Income, Wages,	
Revenues from other Sources	
(Specify)	\$
Line of Credit	
Amount Available	\$